

The Director of Central Intelligence

Washington, D.C. 20505

National Intelligence Council

21 September 1987

MEMORANDUM FOR: Lt Gen Leonard H. Perroots, USAF  
Director, Defense Intelligence Agency

FROM: H. F. Hutchinson, Jr.  
Acting Chairman

SUBJECT: Change to Guidelines

1. The attachment is a revised version of 2nd para, page 6, of the Guidelines for Interagency Intelligence Production. Please let me know if this meets your needs.

2. You will recall that you tabled some language at the 24 September NFIB that met some opposition. While all apparently agreed with the intent of your proposal, Treasury believed it was too restrictive.

3. In deference to Treasury's concerns, I propose the attached language. The underlined passages are new language, nothing was deleted from the paragraph. The last new sentence appears to be sufficiently declarative and unambiguous to keep the J-3 and assorted assistant secretaries out of the intelligence coordination meetings. The other new language should establish a legitimate, but limited, basis for consulting policymakers and operators at appropriate points when developing an estimate.

4. I would like your opinion on this before checking with others.

  
H. F. Hutchinson, Jr.

Attachment:  
As stated

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The NIO will consult with NFIB representatives on designating drafters and contributors. The NFIB principals should relieve drafters of regular duties to the maximum extent possible until their special assignments to the estimate have been fulfilled. Participants in developing and coordinating the draft should be aware of policy community concerns, drawing upon its expertise when appropriate, but NFIB principals must ensure that the integrity and objectivity of the intelligence process are maintained. To this end, the NIO and the NFIB representatives must ensure Intelligence Community independence from policy community pressures in the drafting and coordination processes. Policymakers do not attend the final coordination meetings. The DCI usually will review draft texts of estimates at the time they are submitted to NFIB representatives for coordination to confirm that the paper and its key judgments meet the criteria established by the Concept Paper and Terms of Reference. He will reserve his decision on the estimate until after he receives recommendations from NFIB.

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